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DD/M&S 74-2178

17 JUL 1971

MEMORANDUM FOR: Director of Central Intelligence

Bill:

1. All Directorates, including DD/M&S, have their successes and failures. I sometimes feel, however, that, within the Agency, DD/M&S finds itself somewhat in the same position as the Agency in relation to that famous quotation of the late President John Kennedy: "... It is not always easy. Your successes are unheralded -- your failures are trumpeted. I sometimes have that feeling myself. But I am sure you realize how important is your work, how essential it is -- and how, in the long sweep of history, how significant your efforts will be judged. . . ." I suspect this is true because, in the first instance, I sometimes think the totality of our programs and services are taken for granted and, from another point of view, our mistakes may be more optically visible to the Agency as a whole while mistakes in other areas are less visible because of a whole variety of reasons.

2. Coincidence being what it is, four interesting developments occurred in the last week which I believe should be called to your attention. The first is a memorandum to the Director of Security from [REDACTED] Chief, Soviet Bloc Division (Attachment A). It is so rewarding and eloquent that it speaks for itself and I add no further comment. I would suggest, however, that it would be most meaningful to the personnel involved in the Office of Security if you could append a brief comment to the correspondence. The second, Attachment B, is of some unusual interest because of the external nature of its origin. It also reflects great credit on another Agency program and the fact that an element of something as large as the U. S. Air Force turns to the little CIA for guidance on a specific personnel program should not go unnoticed. The third matter, Attachment C, is an interesting letter from the Civil Service Commission. I will grant that in any program the payoff is found in the implementation, but I believe it to be equally true that the potential of successful implementation is somewhat in direct proportion to the efficacy of the plan. Lastly, Attachment D, has particular significance in connection with the Presidential trip to Austria and the Near East. The historic responsiveness of our Communications personnel is well known, but the particular manner of performance contained in the Attachment is worthy of specific note.

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3. The risk is here present of appearing to be chauvinistic but I consider that only a minor concern. I believe you should be aware of such things as I call to your attention and I believe it my responsibility to accomplish it.

/s/ Harold L. Brownman

HAROLD L. BROWNMAN
Deputy Director
for
Management and Services

4 Atts

Att A: Memo dtd 23 May 74 for D/S fr C/SB Div,
subj: The Office of Security Arrest Exercise -
An Evaluation and Appreciation

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Att B: Ltr dtd 4 June 74 to [REDACTED]
[REDACTED], CIA fr Spec. Asst. to the Cdr.,
Hqs Ogden Air Logistics Center, Hill AFB, Utah,
re Cooperative Education Program

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Att C: Ltr dtd 7 June 74 to D/Pers fr D/CSC re
CIA affirmative action program plan for
handicapped individuals

Att D: Cable IN 279626, dtd 13 June 74

ADD/M&S:JFB/ms (14 June 74)

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